

## Appendix B: Progress on Corporate Plan Actions



**Outcome: Improving the happiness and wellbeing of residents**

**Activity type: Do**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
<p>1. Deliver the approved Community Health &amp; Wealth Strategy and go-live with funding mechanisms to invest in initiatives identified and chosen by our communities.</p>	<p>Cllr Ferguson</p>	<p>The remainder of the funding was launched at the end of January and was well attended by businesses. The next round was then opened, and in excess of 50 expressions of interest were received, and 20 groups were invited to submit a full application. The panel meets again in May to determine the outcome. The focus has been on recruiting local businesses to invest in the funding model, with discussions progressing well. The Social Value Engine tool has been procured for a further 2 years to provide evidence on the value of the projects supported.</p>	<p>↔</p>	<p><b>G</b></p>	<p>Funded groups are reporting monthly or quarterly, as well as providing information for the SVE. This information will demonstrate the direct impact of the initiatives. Data so far is very positive, as well as many of the projects having the ability to be replicable.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
<p>2. Refresh our Social Value Procurement Policy to ensure our spend benefits local communities and ensure our work complies with recent changes to the Procurement Act 2024.</p>	<p>Cllr Davenport-Ray</p>	<p>After the draft for the Social Value management methodology and Social Value Policy was completed in Quarter 3, work has taken place in Quarter 4 to meet with other local authorities on how social value is being delivered and measured.</p>	<p>↔</p>	<p>G</p>	<p>This work has helped us understand how HDC can best record the social value being offered through our supply chains, towards delivering the overall objective of embedding Social Value into the procurement process to benefit local communities.</p>
<p>3. Improve our evaluation of how we make a difference to local people ensuring we become even better at demonstrating impact</p>	<p>Cllr Ferguson</p>	<p>To support the delivery of our ambition, we now have a software tool that allows us to capture and quantify the impact of our work on health and wealth building. It is live and in use. A presentation to members took place in Quarter 4 at Overview &amp; Scrutiny, and the Return on Investment of our investments in community-based projects was presented.</p> <p>The tool is now entering business as usual, with future plans to use it on procurement and assessing the impact of our spend in many other areas.</p>	<p>↔</p>	<p>G</p>	<p>We will be able to measure, quantify, and track the impact we have, and demonstrate back to residents the impact of our work.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
<p>4. Deliver continued improvements to the One Leisure offer, enhancing existing facilities, implementing recommendations of the One Leisure Long-Term Operating Model and other beneficial opportunities.</p>	<p>Cllr Howell</p>	<p>Huntingdon Sport and Health Hub planning application was approved in February along with the MTFS Capital. A report to the Treasury and Capital Management Group is to be presented in April for approval to RIBA Stage 5 &amp; 6 build and delivery of the £30m project. Planning for the 3G pitch is still outstanding and subject to ecological impact assessment being completed, which is currently in progress. Active Lifestyles has continued to expand its offer, introducing the new 'Self-Referral' option for Exercise Referral and Tai Chi Qi Gong.</p>	<p>↔</p>	<p>G</p>	<p>The upgrades will supply better facilities and services for our residents, and more activities and options will be available for residents. Attendances are up 19% provisional outturn on last year at Active Lifestyles activity sessions, and One Leisure is 10.7% ahead of the previous year's attendance, with delivery of these projects further increasing participation. 28 residents have taken up the Self-Referral option, helping the team to assist 396 people through either the Exercise Referral Scheme or Self-Referral in the year (an increase of 21% on the previous year (327). 14 residents are due to start the first ESCAPE back pain cohort in April, alongside WorkWell, which is aiming to help people to get back to work.</p>



**Outcome: Improving the happiness and wellbeing of residents**

**Activity type: Enable**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
5. Work with partners to further skills and employment opportunities in the District: including direct delivery of funded schemes.	Cllr Ferguson	Full review of WorkWell has been completed, and funding has been secured for a further year. As a vanguard, the target has been exceeded. Hunts is investing heavily in building relationships with GPs to increase referrals. A revised structure for the scheme will see a greater resource going into raising awareness and managing underperformance.	↔	A	Those participating report positive outcomes, and it is imperative that we continue to raise the profile of the offer to ensure more residents benefit.
6. Work with other organisations and businesses to maximise the impact they can have on the health and wellbeing of local communities. Our focus will be on piloting new approaches that can be embedded in future years	Cllr Ferguson	Via the joint work with Hinchingsbrooke Hospital, work experience placements have been made available within a variety of different health related fields. The aim of this being to tackle misconceptions around qualifications required to access hospital employment opportunities.	↔	A	Ensuring local people have greater access to health-related employment opportunities. This means that people can live and work locally, and talent is not lost elsewhere.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
<p>7. Focus on maximising physical activity in the district, and work to promote this across local partners.</p>	<p>Cllr Howell</p>	<p>The new trial running ESCAPE (pain management courses for back pain) (mentioned last quarter) is going to be delivered with the local GP Surgeries and Integrated Neighbourhoods, linking in with Work Well. There will be 10 courses over the year.</p> <p>Active Lifestyles has continued to expand its offer, for example, introducing the new 'Self-Referral' option for Exercise Referral and Tai Chi Qi Gong.</p>	<p>↔</p>	<p><b>G</b></p>	<p>14 residents are due to start the first ESCAPE back pain cohort in April, alongside WorkWell, which is aiming to help people to get back to work. 28 residents have taken up the Self-Referral option, helping the team to assist 396 people through either the Exercise Referral Scheme or Self-Referral in the year (an increase of 21% on the previous year (327).</p> <p>The team have been to over 60 events in the local area during the last 12 months, connecting with 1,000's of residents. These have been targeted events such as women's health or more generic village events, averaging five per month across the year.</p> <p>A new series of Outdoor Gym videos has been published on Facebook, alerting residents to where gyms are located and what types of programmes they can do on the specific types of activities. Views on the platform increased in excess of 274% in views, 211% engagement and number of followers.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
<p>8. Maximise, and report on, the benefits of a targeted approach to support residents to improve their quality of life through the promotion and delivery of relevant services.</p>	<p>Cllr Ferguson</p>	<p>The Residents Advice and Information Team continues to provide day-to-day services, and so does the Active Lifestyles Team. In addition, the WorkWell programme is helping residents into work each month by supporting residents from sickness to working, and as one of 15 national pilots, the positive news of an extension of this funding for 3 years demonstrates success.</p> <p>In Quarter 4, the pilot working with Hinchingbrooke Hospital continued, and early indications are positive.</p>	<p>↔</p>	<p>G</p>	<p>This action enables us to ensure help is available to those who need it, improving our residents' quality of life.</p>



**Outcome: Improving the happiness and wellbeing of residents**

**Activity type: Influence**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
9. Continue to work with statutory partners to secure improvements to transport options for Huntingdonshire, including active travel.	Cllr Sanderson	<p>Updates remain as per Quarter 3.</p> <p>HDC continues to engage with Cambridgeshire County Council and CPCA on active travel matters. A bid was submitted in Quarter 2 for National Highways designated funds by CCC via CPCA for the St. Neots to Phoenix Park connection last year.</p> <p>The other link to Wyboston Lakes was not pursued further for a variety of reasons, predominantly as the majority of the link fell within Bedfordshire. The consultation on the A141 and St Ives Improvement scheme was undertaken by the CPCA in Quarter 3, with the outcomes being awaited.</p>	↔	G	Continued collaborative working with partners to deliver infrastructure to unlock significant growth to deliver on housing and economic ambitions.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
<p>10. Embed the priorities of Huntingdonshire Futures across the work of the Council and Partners whilst influencing and enabling communities to do the same.</p>	<p>CLlr Conboy</p>	<p>The Great Ouse Valley Project has been sent to the Overview &amp; Scrutiny Panel (Environment, Communities and Partnerships), which generated some engaging discussions concerning Members' interest in making this a success, but also that this is not the right time to financially commit to this.</p> <p>The Place and Climate team are working on a proposed restructure of the Place Strategy to take along to Scrutiny in Summer 2026. This will propose the next 2 years' worth of work.</p>	<p>↔</p>	<p>G</p>	<p>The GOV report is proceeding to Cabinet in April, which shall decide the next steps of this project.</p> <p>The continued presence of a Place Strategy will give Huntingdonshire a clear, shared direction for the future when communities are facing rapid change from LGR, to rising living costs, to shifting social needs, to the climate emergency.</p>



**Outcome: Keeping people out of crisis**

**Activity type: Do**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
11. Report regularly on progress on the delivery of an integrated financial vulnerability model between HDC and partners (PROJECT).	Cllr Ferguson	Initial feedback from CCC is very positive with regard to the funding proposal to the Crisis and Resilience Fund. We are currently still awaiting the outcome of our funding request, which is anticipated in mid-April.	↔	G	If successful, this would enable the team to have an overarching focus on prevention and move away from a reactive approach to residents' situations.
12. Act on opportunities for early intervention and regularly report on learning and impact.	Cllr Ferguson	This work is being progressed via the Customer Change Board to ensure that it reflects the ways that residents can contact us. A new grant agreement has been negotiated with CAB, and this work forms part of what has been agreed in terms of performance management.	↔	G	This approach ensures better outcomes for our residents as well as a better use of resources. Those able to self-help will be able to do so in a quick time, and the focus will be on prevention for the longer term.



**Outcome: Keeping people out of crisis**

**Activity type: Enable**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
13. Maximise, and report on, the benefits of a targeted approach to support residents at risk of experiencing crisis through the promotion and delivery of relevant services (e.g. improve data sharing with the police to inform a targeted on-the-ground door-knocking campaign to help prevent crime).	Cllr Ferguson	A commitment from Cambs Police to develop these ideas has been agreed; however, this did not progress as planned. Escalations occurred to senior officers and Police representatives, and at this time, other operational priorities are proving to be higher.	↔	A	Working with partners allows us to make a bigger impact on the quality of life of local people, and preventing the risk of serious crime occurring.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
<p>14. Prevent the causes of homelessness wherever we can by our own efforts but also by working with other partners to tackle the root causes where we can</p>	<p>Cllr Ferguson</p>	<p>The vulnerable young people pathway review has been completed, including sign-off by the Cambridgeshire Safeguarding Board. Roll-out is happening through a series of joint webinars. The Care Leavers pathway has been reviewed and updated by Cambridgeshire County Council and Children's Services. The hospital discharge pathway has been completed with the various hospital trusts. The Criminal Justice pathway involving Probation Service and HMP Peterborough and prison leavers commenced in Quarter 4, but with ongoing changes within the criminal justice system has not yet been finalised. The established multi-agency working group will finalise this review in 2026/27.</p>	<p>↓</p>	<p>A</p>	<p>The review of these already established pathways has ensured that they are fit for purpose and continue to deliver the best outcomes. The reviews ensure that all agencies are aware and committed to their responsibilities to promote early interventions where possible to help achieve homelessness prevention and minimise crisis situations.</p>



**Outcome: Helping people in crisis**

**Activity type: Do**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
15. Continue to support refugees and other guests, seeking to support good community relations and smooth transition into long-term residency or return home.	Cllr Ferguson	A focus in Quarter 4 has been on supporting guests under the Homes for Ukraine scheme to navigate changes, as well as move guests to their own permanent accommodation. We are continuing to work with Serco when properties are identified for procurement, and a focus continues to be on suitability as well as understanding potential community impact.	↔	<b>G</b>	Successful matches have resulted in minimal impact on public services and most importantly, settled and integrated individuals and families who have sought refuge.
16. Deliver the recommendations of the review into Disabled Facilities Grants undertaken by Officers and Members in 2024/25.	Cllr Ferguson	The review did not result in an increased financial allocation to Huntingdonshire but has led to conversations around the utilisation of unspent awards to neighbouring authorities. These conversations have been ongoing throughout Quarter 4.	↔	<b>G</b>	If successful, more residents would benefit from Disabled Facilities Grants, resulting in improved quality of life for the recipient and their families.



**Outcome: Helping people in crisis**

**Activity type: Enable**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
17. Maximise, and report on, the benefits of a targeted approach to support residents experiencing crisis through the promotion and delivery of relevant services (e.g. identifying individuals who could benefit from support offered by the Resident Advice and Information team and reporting on outcomes).	Cllr Ferguson	LIFT has now been procured by Cambridgeshire County Council, and the next steps have been approved by their committee. HDC will now move to an appointment, and the officer will form part of the Resident Advice and Information Team.	↔	G	Ensures that our most in need residents will receive the financial support that they are entitled to but may not have been aware of. This could have significant benefits in terms of quality of life and well-being.



**Outcome: Helping people in crisis**

**Activity type: Influence**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
18. Lobby, and support campaigns, for improvements to the living conditions of local residents.	Cllr Conboy	An officer is now in post relating to the living conditions of local residents, and awareness raising is underway ahead of changes on 1st May 2026. This work has been targeting both renters/tenants and landlords.	↔	G	Ensuring improved and fairer living arrangements for residents who may be vulnerable or not have the support network to challenge. This enables stability and avoids disruption, as well as reducing the demand on public services.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
<p>19. Be an active partner working with others within health and social care to make sure projects and new initiatives are delivered within Huntingdonshire and maximise the positive impact felt locally</p>	<p>Cllr Ferguson</p>	<p>HDC is a key partner within the integrated care board and the North West Care Board. In Quarter 2, whilst a successful bid was made to the Government to be involved in the national pilots of local neighbourhood services based in GP areas, Huntingdonshire was descoped from the bid by the NHS. In spite of this, HDC continues to work with local GPs in neighbourhoods with impacts from Active Lifestyles and the WorkWell Programme, leading to strong partnership working.</p> <p>In Quarter 4, the Council approved the Medium Term Financial Strategy, which contained the plans to upgrade the OneLeisure site in Huntingdon. A key element of that will be a space for the NHS to occupy - putting the delivery of health services alongside the wider elements of health and well-being that HDC offers.</p>	<p>↑</p>	<p>G</p>	<p>Influencing key partners for the benefit of Huntingdonshire is a key approach in the Corporate Plan, and with an ageing population, it is vital we maximise the full benefit of the public health system.</p>



## Outcome: Improving housing

Activity type: Do

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
20. Develop a new Housing Strategy and Action Plan for 2025-26.	Cllr Wakeford	A draft version of the Housing Strategy has been completed in Quarter 4 and will be going to Overview and Scrutiny and Cabinet in April 2026. The Empty Homes Strategy was agreed by Cabinet in March 2026.	↔	G	This will enable the Council to have a Housing Strategy based on the most up-to-date information for the district and support the Council's Corporate Plan outcome of Improving Housing. At a practical level, it will enable the Council to have accurate information on the level and type of demand for housing.
21. Continue to use surplus Council owned sites to deliver affordable housing (PROJECT).	Cllr Wakeford	The planning application for the first site in Station Road, Warboys, was approved at the Development Management Committee in March, subject to discussions around Anglian Water and S106 matters being resolved.	↔	A	This action will have the ability to support the Council's Corporate Plan outcome of Improving Housing within the District. The use of surplus Council-owned sites to deliver much-needed affordable housing is an important element of the plan and the Council's Housing Strategy.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
22. Develop policy to support the use of civil penalties with regard to private sector housing enforcement.	Cllr Ferguson	A Civil Penalties Policy has been drafted, and this will be taken to the next Licensing and Protection Committee alongside an Enforcement Policy to enable us to use the new powers given under the Renters' Rights Act 2025.	↔	<b>G</b>	Civil penalties will act as a financial deterrent, making it less attractive for landlords to breach the law and therefore improving the quality of housing within the district.
23. Implement the government's new Supported Housing (Regulatory Oversight) Act, review of supported exempt accommodation in the area and introduce licensing regulations.	Cllr Ferguson	HDC is awaiting further guidance on the Supported Housing (Regulatory Oversight) Act. A meeting is now in the diary for Councils across Cambs & Peterborough for early April to discuss the elements of the legislation and to start to develop a strategy.	↔	<b>A</b>	This action will support creating a better Huntingdonshire for Future generations by improving housing conditions.



## Outcome: Improving housing

### Activity type: Enable

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
24. Maintain the level of new housing delivery, which meets the needs of Huntingdonshire residents, including the type of home and tenure (open market and social housing).	Cllr Wakeford	The Council continues to work with partner Housing Associations and Developers to deliver new housing, including affordable homes. Many units have had delivery held up this financial year due to Highway Works (S278). This has affected three sites, which have delayed delivery into the next financial year. The units are therefore not lost, just delayed into future financial years.	↔	A	This action will have the ability to support the Council's Corporate Plan with Improving Housing in the District. The delivery of new housing across all tenures is an important element of the plan and the Council's Housing Strategy.
25. Work in partnership to look at best practice and funding to improve housing conditions, including retrofit programmes in social and private housing.	Cllr Wakeford	As and when opportunities occur, the Council's Housing and Climate teams work in partnership to ensure there is take-up on retrofit and other housing programmes to enable the improvement of housing in the district. The Council has recently adopted an Empty Homes Strategy to support bringing Empty Homes back into use, which supports this objective. We are also working with Places for People on a Regeneration Scheme.	↔	A	The continual improvement of housing within the district not only aligns with our Corporate Plan Outcome of Improving Housing, but also allows our residents to live in safer and higher-quality homes.



**Outcome: Improving housing**

**Activity type: Influence**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
26. Work with Registered Providers to improve conditions in existing accommodation through regeneration schemes.	Cllr Wakeford	The Council is working with Places for People (P4P) on a regeneration project in Huntingdon. Discussions are ongoing with Planning colleagues as part of a PPA. Regular quarterly meetings are now taking place with P4P to address issues that are identified by the Corporate Team. Awaab's Law came into effect in October 2025 in relation to hazards around damp/mould and all emergency hazards, with further elements over the next 2 years. This will give the Regulator of Social Housing and Environmental Health Teams the power to take action.	↔	A	Not only does this project ensure we are complying with statutory law, but it also ensures that our residents are living in homes that are safer and of a higher quality.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
27. Work with partners to address barriers to housing delivery and support housing delivery rates.	Cllr Wakeford	The Council is working with partner Housing Associations and Developers to deliver new housing, including affordable homes, in a timely manner. The housing and planning teams work closely together to ensure barriers to the delivery of sites with planning permission are considered and supported as soon as they occur.	↔	A	This action supports the Council's Corporate Plan Action in Improving Housing.
28. Work with Health and Social Care Providers to explore future models of housing, support and care, enabling people to live independently for longer.	Cllr Wakeford	HDC continues to work with Cambridgeshire County Council on issues of fuel poverty and damp and mould following the JSNA workshop, which had a focus on fuel poverty and damp and mould in existing homes.	↔	G	Continuing work on fuel poverty for our residents enables people to live independently for longer, improving the wellbeing of our residents.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
29. Produce sustainable housing guidance for developers that encourages sustainable construction methods and new homes to be of high environmental standards.	Cllr Wakeford	This work continues to focus on low-carbon construction, including off-site fabrication to align with Part L(2025), including improved insulation, triple glazing, solar PV, and heat pumps, and ensure compliance with Future Homes Standard (2025) for net zero-ready homes. It will also include the use of low VOC and prioritise lifecycle carbon assessments and sustainable transport integration, and aim for BREEAM excellent or Passivhaus opportunities.	↔	A	This action will support creating a better Huntingdonshire for Future generations by lowering carbon emissions and providing higher-quality housing.



**Outcome: Forward-thinking economic growth**

**Activity type: Do**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
<p>30. Promote Huntingdonshire as a destination for high value inward investment, prioritising businesses that are proactively reducing their carbon emissions, and produce an annual report on activity.</p>	<p>Cllr Wakeford</p>	<p>The Invest in Huntingdonshire offer has been refined to ensure a clear, consistent and market-ready proposition. Sector-specific inward investment materials are now being developed to support engagement at upcoming events. Three inward investment enquiries from the Department for Business and Trade have been responded to, with a particular focus on opportunities at Alconbury Weald. The team has also provided support to the Newlands planning application.</p>	<p>↔</p>	<p>G</p>	<p>This has resulted in a stronger, more coherent investment proposition, improving the district’s ability to attract and engage investors. Increased awareness of key sites and opportunities has helped build investor confidence and created a more robust pipeline of potential inward investment.</p>
<p>31. Deliver the business grants within the UK Shared Prosperity Fund (UKSPF) and Rural England Prosperity Fund (REPF) programme.</p>	<p>Cllr Wakeford</p>	<p>Delivery of the UKSPF and REPF business grants programmes has now been completed, with all evidence collected and submitted. The team will use case studies from funded projects to showcase impact across LinkedIn and the website over the coming months. Monitoring and evaluation activity is underway to capture outputs and ensure full programme compliance.</p>	<p>↔</p>	<p>G</p>	<p>The programme has enabled businesses to invest in growth, productivity, and sustainability improvements. It has also leveraged additional private sector investment and supported job creation, leaving a positive and lasting impact across both urban and rural parts of the district.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
32. Establish the Economic Growth Strategy and Action Plan.	Cllr Wakeford	The Economic Growth Strategy and Action Plan is now embedded across service delivery, with key actions incorporated into business-as-usual activity. The framework is fully established and will continue to guide the team's ongoing work and priorities.	↔	<b>G</b>	This provides a clear and consistent strategic framework for economic growth, improving coordination across projects and partners. It has strengthened decision-making and accountability, ensuring that future activity remains aligned to agreed priorities and delivers measurable outcomes.
33. Delivery of the Market Town Programme and their High Street projects. Ensuring their promotion to drive additional economic and social activity.	Cllr Wakeford	A programme of support across market towns and town centres has been delivered, including targeted initiatives to increase footfall and local economic activity. This has included the Christmas Trail in Ramsey and the two-month 'Drink and Dine' campaign in St Ives. Engagement with local partners and businesses has been strong, and the team will continue to monitor footfall data and support upcoming events such as the Discover Spring event in April.	↔	<b>A</b>	The Market Towns Programme continues to aid Corporate Plan objective of supporting Forward Thinking Economic Growth and Pride in Place.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
<p>34. Continue the update to the Local Plan, including updating evidence bases in line with National Planning Policy, particularly where it relates to Economy, Environment and Housing.</p>	<p>Cllr Sanderson</p>	<p>Preferred options to the Local Plan responses have been processed and summarised into the Statement of Consultation.</p> <p>Initial revisions are being made to proposed site allocations and policies, and are being recorded in the Statement of Consultation.</p> <p>HDC is continuing to collaborate with the CPCA and CCC on strategic transport issues, particularly the A141.</p> <p>We are progressing with the stage 2 preparation of the Infrastructure Delivery Study and Viability Assessment.</p> <p>In Quarter 4, HDC supported consultants on the preparation of the Baseline study of Recreational Use and Impacts.</p> <p>Assitionally, assessment of additional preferred sites for consultation after the May elections.</p>	<p>↔</p>	<p>G</p>	<p>The views of local residents and businesses, alongside outcomes from evidence-based research, continue to shape the development of the Huntingdonshire Local Plan 2046. As the Plan progresses to Regulation 19 and submission to the Planning Inspectorate, planning policies will have more weight for decision-making, including the policies for the supply of housing.</p>



**Outcome: Forward-thinking economic growth**

**Activity type: Enable**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
35. Support our market towns and town centres as hubs of economic and social activity.	Cllr Wakeford	A programme of support across market towns and town centres has been delivered, including targeted initiatives to increase footfall and local economic activity. This has included the Christmas Trail in Ramsey and the two-month 'Drink and Dine' campaign in St Ives. Engagement with local partners and businesses has been strong, and the team will continue to monitor footfall data and support upcoming events such as the Discover Spring event in April.	↔	G	This work has helped sustain footfall and supported local businesses during a challenging trading period. It has also strengthened local partnerships and contributed to more vibrant and resilient town centres, with benefits extending to both economic activity and community wellbeing.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
36. Support the visitor economy and culture sector including CPCA Local Visitor Economy Partnership.	Cllr Wakeford	Work with the CPCA and wider partners has progressed well, with the Economic Development team contributing to two of the three working groups supporting the forthcoming LVEP submission. Input into the Destination Management Plan, alongside branding and narrative development, has been completed to ensure Huntingdonshire is effectively represented in future initiatives. Engagement in the visitor economy and cultural sector is now well established, with priorities identified and contributions to governance discussions finalised.	↔	<b>G</b>	This has helped ensure Huntingdonshire's visitor economy priorities are recognised at a regional level, improving access to future funding, support, and collaborative opportunities. It provides a stronger foundation for sustainable growth in visitor numbers and local economic benefit.



## Outcome: Forward-thinking economic growth

### Activity type: Influence

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
37. Work with the CPCA and partners to support skills development and opportunities.	Cllr Wakeford	Engagement with the CPCA Skills team has strengthened, with a focus on understanding key workstreams and identifying opportunities for local delivery. Initial work has been undertaken to explore the replication of a successful Fenland skills project within Huntingdonshire. The team has also supported LSIP delivery alongside the Chamber of Commerce and progressed 'cold spots' activity in St Neots.	↔	G	This work has strengthened the alignment between skills provision and employer demand, supporting businesses to address skills gaps and improving access to training and employment opportunities for residents. It leaves a more coordinated approach in place heading into the next financial year.
38. Work with partners to secure investment and growth in Huntingdonshire, maximising the opportunities presented through Local Government Reorganisation and additional devolved powers.	Cllr Wakeford	The team has continued to gather and provide economic evidence to support Option E, alongside maintaining regular engagement with neighbouring Economic Development teams to share best practice and act as a sounding board for programmes and initiatives, including UKREiiF activity.	↔	G	Huntingdonshire is now better positioned within sub-regional conversations, with increased visibility of local growth opportunities. This has helped influence funding and policy direction, supporting longer-term economic growth and investment potential for the district.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
39. Influence delivery of infrastructure including East West Rail, A428, A141 Strategic Outline Business Case and future Transport Strategies.	Cllr Wakeford	Outcomes of the A141 study are being awaited; East Park Solar Relevant representations submitted to PINs & DCO examination to commence in Q1 26/27; Outcomes of Fens Reservoir non-stat consultation awaited.	↔	<b>G</b>	The planning team continues to work collaboratively with partner councils to influence the development of NSIP projects to support the growth agenda, unlocking housing and economic growth.
40. Support and engage in the development of the Local Growth Plan as it is developed by the CPCA, highlighting the inward investment and growth priorities and opportunities for Huntingdonshire	Cllr Wakeford	Development of the Local Growth Plan has now been completed. Officers attended the launch of the plan in London, where the identification of key investment priorities has been showcased, providing a clear and robust strategic direction for the district. We also attended the LGP workshop led by the CPCA to understand how the plan is to be delivered.	↔	<b>G</b>	The district now has a stronger, evidence-led framework to guide future investment and decision-making. This has improved alignment with regional priorities and funding opportunities, placing Huntingdonshire in a stronger position to secure external investment.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
41. Run and attend a programme of events to promote the profile of Huntingdonshire as a place to invest, grow and deliver economic growth.	Cllr Wakeford	The programme of activity to raise the profile of Huntingdonshire has now been delivered. This has included attendance at UKREiF and a dedicated House of Commons showcase event, alongside participation in three key defence-focused events, including DGI and DPRTE. The team has secured strong engagement, with 85 businesses registered for the upcoming April CEO breakfast event, and over 30 businesses attending the Huntingdonshire Visitor Economy Forum last month.	↔	<b>G</b>	This activity has significantly raised the profile of Huntingdonshire as a place to invest, generating new interest and strengthening relationships with investors and partners. It has also created a pipeline of conversations that can be taken forward into the next year.

**Outcome: Lowering carbon emissions****Activity type: Do**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
42. Maximise opportunities to expand the use of Hydrotreated Vegetable Oil (HVO) Fuel where there is a business case to do so.	Cllr Kerr	We have expanded the number of partners involved in the use of HVO vehicles. In addition to the blue light services, St Neots Town Council, Huntingdon Town Council, and Magpas are included in a pilot project to test the feasibility of using HVO to reduce their emissions.	↔	G	HVO use from both HDC and other services around Huntingdonshire significantly reduces the tonnage of CO2 in the district. Fleet emissions are no longer the highest single area of emissions within the organisation.
43. Maximise decarbonisation of our fleet where there is a business case to do through a fleet strategy.	Cllr Kerr	The fleet decarbonisation strategy has now been fully adopted by the Council. We will be progressing a capital program to electrify the fleet where there is a sufficient business case to do so.	↔	G	The fleet CO2 emissions have been reduced from 1,300 tonnes of CO2 annually to around 200 tonnes. This has reduced the CO2 footprint of the fleet by around 82%. The fleet emissions are no longer the single highest areas of emissions within the organisation.
44. Minimise use of fossil fuels for energy where there is a business case to do so.	Cllr Kerr	This project is now delivered, and the Council's fleet has fully migrated to using HVO.	↔	G	The fleet CO2 emissions have been reduced from 1,300 tonnes of CO2 annually to around 200 tonnes. This has reduced the CO2 footprint of the fleet by around 82%. The fleet emissions are no longer the single highest area of emissions within the organisation.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
<p>45. Showcase and encourage community action to lower carbon emissions.</p>	<p>CIlr Howell</p>	<p>Quarter 4 has seen the finishing of the Net Zero Villages programme, highlighting completed and continuing low-carbon community projects, e.g. solar installations, transport improvements and nature-based solutions.</p> <p>The leaky dam project has been completed as part of the natural flood defences project in collaboration with the Biodiversity department.</p> <p>The team also attended the Huntingdon Eco Fair for local residents at the Coneygear Centre in Quarter 4.</p> <p>Additionally, HDC partnered with the Citizens Advice to loan thermal imaging cameras to residents.</p>	<p>↔</p>	<p><b>G</b></p>	<p>11 town and parish councils have benefitted from energy-efficient improvements on their assets, which will both reduce running costs and carbon emissions. This data will be followed up on over the next 12 months to demonstrate this impact. Good news stories have been shared on social media and in press releases.</p> <p>13 leaky dams have been installed on Love's Farm, which will slow down the water flow and prevent flooding into the Love's Farm estate.</p> <p>HDC ran an upcycling workshop engaging children in thinking about how they can reuse items already in the house to make fun decorations.</p> <p>Loaning cameras has enabled residents to identify energy inefficiencies in their home, e.g. areas where heat escapes, and can address the next steps to reduce these and save money.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
46. Identify emissions from HDC IT data centres to include in reporting and establish disposal methods for IT equipment to reduce environmental impact.	Cllr Conboy	The action regarding identifying emissions from HDC IT data centres was completed in early 2025.	↔	G	The action regarding identifying emissions from HDC IT data centres was completed in early 2025.
47. Delivery of Climate Awareness Training across the Council.	Cllr Howell	The action to ensure the delivery of Climate Awareness Training across the Council has now been completed. All staff now have access to the 30-minute online climate training through the Learning and Development Portal.	↔	G	Awareness of the Climate training has been promoted through internal communications. This training is 30 minutes long, which is a significant time saving compared to being out for a day through carbon literacy training.
48. Maximise use of solar of Council operational buildings (PROJECT).	Cllr Howell	The action to maximise the use of solar of Council operational buildings was completed in Quarter 1.	↔	G	The action to maximise the use of solar of Council operational buildings was completed in Quarter 1.
49. Improve household recycling, reduce greenhouse gas emissions and reducing food waste through implementation of household food waste collections (PROJECT).	Cllr Kerr	<p>Quarter 4 saw the caddies for homes being delivered to residents, including the assessment and delivery for communal areas. Staff recruitment was finalised and communications were sent out to residents.</p> <p>The work by officers culminated in the successful rollout of food waste collection services on 30th March 2026.</p>	↔	G	The collection of food waste will allow Huntingdonshire to maximise the amount of resident waste which is being recycled, hence reducing greenhouse gases and reducing food waste.



**Outcome: Lowering carbon emissions**

**Activity type: Enable**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
50. Support community projects that reduce carbon emissions. Net Zero Villages (PROJECT).	Cllr Howell	Quarter 4 saw the completion of all 11 Net Zero Villages.	↔	G	Net Zero Villages has allowed rural communities to make positive changes to assets to reduce their carbon emissions whilst making them more energy efficient. This allows these assets to last longer, be cheaper to run, and continue to provide long-term social spaces for communities to continue to enjoy.
51. Enabling community action and engagement to achieve greater biodiversity. Biodiversity4All extension to pilot urban nature corridors and natural flood prevention (PROJECT).	Cllr Howell	<p>The Natural Flood Prevention project successfully delivered 13 leaky dams in Fox Brook (Loves Farm) throughout Quarter 4.</p> <p>MKA Ecology has taken on the completion of the St Ives Nature Corridor report, following its initiation by HDC.</p>	↑	A	The introduction of the leaky dams will slow the flow of water, which will decrease the flooding pressure downstream. The leaky dams will also improve water quality and enhance biodiversity.



**Outcome: Lowering carbon emissions**

**Activity type: Influence**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
52. Develop the Council's procurement rules to further embed social and environmental value.	Cllr Davenport-Ray	Quarter 4 saw the progression of the Code of Procurement through different services. This concluded in the review of the Code by Legal Services. Necessary suggested revisions as a result of this progression have been made.	↔	G	Work will now continue to seek approval of the revised Code of Procurement through the internal governance process. The approval of this code will allow the Procurement service to effectively manage contracts through completion.
53. Expand positive climate action support for local businesses, celebrating best practice and sharing knowledge.	Cllr Howell	<p>The Climate team has partnered with the Economic Development team to cosponsor the Huntingdonshire Business Awards for the 2nd year running after the success of the first business awards in 2025.</p> <p>There are 4 planned volunteer training evenings for each market town, covering thermal imaging.</p>	↔	G	<p>The expected impact will be along the same trajectory as the HBAs in 2025 - media coverage and promotion of local businesses and economic growth in the area.</p> <p>This partnership with Cambridge Carbon Footprint will enable local businesses to attend evenings to watch a volunteer deliver a lecture about using the thermal imaging cameras, and then provide businesses with an opportunity to use them at no cost to them.</p>



**Outcome: Delivering good quality, high value-for-money services**

**Activity type: Do**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
54. Refresh our Commercial Investment Strategy to support informed and impactful investment.	Cllr Mickelburgh	The Refresh to our Commercial Investment Strategy was completed in Quarter 2 and has now been approved by Cabinet.	↔	G	This will work to ensure our investments are both impactful and ethical, enabling us to better help our residents.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
<p>55. Delivery of the Workforce Strategy Action Plan equipping the workforce with skills for the future whilst attracting, retaining and nurturing talent (PROJECT).</p>	<p>CIlr Davenport-Ray</p>	<p>The Leadership Development Programme has been completed and is moving into BAU in Quarter 1 of 2026/27. The electric vehicle scheme was launched, and there has already been take-up from staff. A hybrid vehicle scheme with Tusker is also in development. An upgraded benefits platform, Vivup, is planned for launch.</p> <p>The increment process was launched and completed during this quarter, along with a review of pay scales, resolving compression for lower-graded staff. The ED&amp;I Group held its first meeting, which was well attended by staff across the organisation, and actions have been shared with subgroups. A new Occupational Health provider has been selected following procurement and will begin working with us in Quarter 1 of 2026/27.</p> <p>Engagement activities began with Brew Monday in January, encouraging staff to come together for refreshments, a Blue Monday gift swap, and the Public Sector Challenge. February marked Random Acts of Kindness Day, where a HDC 'Pass the Parcel' was shared across sites to encourage team recognition. March included International Women's Day activities, a fundraising tombola, Red Nose Day bake-off, an Impact and Presence session, and the quarterly WFS roadshows.</p> <p>A job shadowing procedure has been introduced to support staff exposure to other teams and departments.</p> <p>Wellbeing initiatives included an Endometriosis awareness webinar and a GamCare webinar on gambling awareness and support.</p>	<p>↔</p>	<p>G</p>	<p>16% of staff were nominated for increments for exceptional performance.</p> <p>Current ED&amp;I positives include the opening of a prayer room on the 3rd floor, more accessible car parking spaces and the installation of accessible doors at PFH and access to a British Sign Language session.</p> <p>3 members of staff have currently signed up for electric vehicles since the beginning of January, which has provided £2,000 worth of savings in the first quarter.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
56. Continue our Customer Services improvement programme to ensure that our customers are always at the heart of what we do (PROJECT).	Cllr Ferguson	The new NEC portal was successfully launched to residents at the start of February, offering with it the option for residents to receive Council Tax bills electronically for the first time. Pre-reminder text messaging launched in March, marking the beginning of a three-month trial, the results of which will inform a decision on longer-term use.	↔	<b>G</b>	By the end of Quarter 4, nearly 2,500 new accounts had been registered for online access, with over 1,600 of these opting for paperless billing. The text messaging trial also had a positive launch, with positive feedback being received from residents and a marked reduction in the requirement to issue statutory reminder notices. Whilst both initiatives have only been live for a short period, positive impacts are already being realised, and these will continue to grow throughout 2026/27.
57. Progress the Development Management Improvement programme informed by the Local Government Association Peer Review to deliver continued efficiency in the planning service (PROJECT).	Cllr Sanderson	The digital engagement platform, which was purchased corporately, is being rolled out. The transition, to allow amendments, has been actioned and is active. The Power BI corporate project is underway and moving forward. ODP with 3CICT is still ongoing.	↔	<b>G</b>	Communications have been modernised and their frequency enhanced. The reintroduction of amendments has allowed individuals, agents, and developers to make changes to applications without restarting the process. The updated householder guidance has supported self-service, while Power BI and ODP will also drive greater digitisation across the department.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
58. Progress delivery of Civil Parking Enforcement across the District to enforce on-street parking activity (PROJECT).	Cllr Kerr	The project to implement Civil Parking Enforcement, as designated by the Department for Transport, was completed in August 2025.	↔	<b>G</b>	The implementation of Civil Parking Enforcement is now ensuring the enforcement of on-street parking activity, aligning with the corporate plan outcome of delivering good quality, high value-for-money services with good control and compliance with statutory obligations
59. Build the enhancements to visitor facilities at Hinchingsbrooke Country Park (PROJECT).	Cllr Howell	<p>The Letter of Intent was finalised in Quarter 4. This allows a six-week window for work to progress improvements to the park access road and establish the contractor's welfare compound. During this period, the Countryside Centre design will also be developed to RIBA Stage 5. The contractor is due to commence work on site on 13 April 2026.</p> <p>Additional funding has been confirmed, enabling the final schedule of works to be agreed with the contractor. This is expected to be finalised by mid-April 2026 to ensure continuity of works on site.</p>	↔	<b>G</b>	Work completed on the project is focused on enhancing biodiversity, improving accessibility and delivering better visitor facilities – all while preserving the natural beauty and wildlife of the site.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
60. Implement the recommendations and suggestions made from the Local Government Association Corporate Peer Challenge, continuing to drive transparent continuous improvement.	Cllr Ferguson	The Corporate Peer Challenge Action Plan has now been fully implemented; actions are evidenced as either completed or integrated into BAU, with clear and accountable leads. The Quarter 3 update report went before Overview and Scrutiny (Performance & Growth) in January 2026.	↔	<b>G</b>	<p>The Corporate Peer Challenge supports Priority 3 of the Corporate Plan - Doing our Core Work Well. It ensures the council focuses on key learning and development areas identified through external peer review. Outcomes include:</p> <ul style="list-style-type: none"> <li>- A continuous improvement programme informed by peer review</li> <li>- A strengthened approach to engagement</li> <li>- A renewed approach to governance, compliance, and risk</li> </ul>
61. Extend the use of benchmarking data to identify opportunities for transformation.	Cllr Ferguson	The Transformation Data Analysis Tool (TDAT) was used in collaboration with a tailored benchmarking dashboard to support the service planning process in Quarter 4. This process helped to identify and evidence multiple opportunities for transformation across the organisation, which will be used to write the updated Transformation Programme for 2026/27.	↑	<b>G</b>	The Transformation Data Analysis Tool and the benchmarking dashboard were used to support the Service Planning process. These tools have helped to evidence and identify transformation and continuous improvement opportunities across the organisation.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
62. Expand the use of unit costing within priority service areas to demonstrate productivity and opportunities for transformation.	Cllr Ferguson	All internally available unit costing information has been consolidated into an internal library. This information has been used as part of the quarter 4 conclusion of transformation opportunities for developing the Transformation programme for 2026/27. The national financial data sets have been acquired and will continue to be used as part of the strategic transformation drive for change and LGR preparation, especially comparing to our peers regionally.	↑	G	The available information was consolidated into an internally usable library. This will be used to help understand our position in terms of value for money, in comparison with our peers, in the face of LGR. This information will also help to inform the Transformation Programme for 2026/27.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
<p>63. Identify opportunities to use Artificial Intelligence in a targeted way to support transformation and efficiency in compliance with emergent legislation.</p>	<p>CLlr Ferguson</p>	<p>Staff continue to use AI to help deliver day-to-day services. Examples include summarising meetings or drafting documents. Colleagues in the Planning Policy Team have used this technology within the local plan, and Customer Services are deploying a pilot to test call summarisation. This has moved to Quarter 4 due to Officers seeking firm assurances on information governance.</p> <p>In addition, the arrival of the CDIO in 3C ICT has introduced a stronger level of input into our approach and strategy - especially in ensuring compliance within a complex and changing technical environment.</p>	<p>↔</p>	<p>G</p>	<p>Using technology effectively will make the Council more efficient, but this must be done safely and securely to ensure data is used appropriately.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
64. Listen to local residents and respond to their input on service delivery.	Cllr Conboy	Promotion of the government's statutory Local Government Reorganisation consultation. This included raising awareness of all the options for Cambridgeshire and Peterborough, with a particular focus on Option E, which was put forward by HDC.	↔	<b>G</b>	Promotion of the statutory Local Government Reorganisation consultation helped raise awareness of the process and the options available for Cambridgeshire and Peterborough, including Option E proposed by HDC. This activity aimed to support informed participation and ensure that stakeholders had the opportunity to consider and respond to the proposals.
65. Engage proactively with Local Government Reorganisation to ensure the priorities, opportunities and efficiencies for our communities are maximised	Cllr Ferguson	Promotion of the government's statutory Local Government Reorganisation consultation and the formulation of HDC's official consultation response, which is now published and has been sent to the government. Internal data collection work is underway at HDC, as well as regional collaboration in the form of external workstreams. A new LGR implementation director has been appointed.	↔	<b>G</b>	Our consultation response was well praised by our members and has allowed a fully informed analysis to be sent to the government, ensuring that organisational views are well represented and considered by the government. This was supported by a presentation to MHCLG with positive engagement. Promotion of the consultation to residents was extensive, allowing residents' views to also be considered. Internal data collection and external collaboration have allowed work to start on 'preparedness' for LGR transition, and the new director will ensure consistency across the patch.



**Outcome: Delivering good quality, high value-for-money services**

**Activity type: Enable**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
66. Enable our outstanding volunteers in our parks, nature reserves and elsewhere to continue to improve the quality of those spaces.	Cllr Howell	Volunteers working with Rangers on practical work parties have assisted with site improvements, including installing 100m of new footpath at Hinchingsbrooke, building a new bird hide at Paxton Pits, and replacing boardwalk sections with recycled fibregrid at Holt Island to future-proof access. Waiting lists exist for practical volunteer roles at some sites. Volunteers working with Parks and Open Spaces have contributed 3999 days up to the end of Quarter 4.	↔	G	Improved accessibility and visitor experience, particularly at Hinchingsbrooke, with the new footpath providing a new route from the car park while the development work takes place; strong community engagement evidenced by waiting lists; significant added value through volunteer support, reducing project costs.



**Outcome: Delivering good quality, high value-for-money services**

**Activity type: Influence**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 4	Direction of Travel	Latest Status	Impact as a Result of Action
67. Our well-run Council will act as a model for our peers.	Cllr Conboy	Building on the previous work shown in the first half of the year, Quarter 4 has seen the continued delivery of two key campaigns about Huntingdonshire - Happens in Hunts and Helping Hands in Hunts - and national-level events to promote the work being done in the Defence Sector. In Quarter 4, formal papers came to O&S and Cabinet to formally close down all the actions from the Peer Review - all have been actioned. Finally, in Quarter 4, there was significant work done to communicate about the opportunity to comment on LGR and Option E, alongside information on all the other options too.	↔	G	Demonstrating our impact will enhance our reputation with residents, businesses, and other key partners.